

To ensure our group's sustainable growth into the future, we need management strategies and initiatives the long term (20 to 30 years from now), our group has set its Ultimate Goals for the future and identified its issues that must be addressed from FY2024 to FY2026 from the materiality and set the as key policies, and are

that take a long-term view of our group's future vision. Based on forecasts of the market environment over materiality (material issues) to achieve those goals. In the Medium-Term Business Plan, we selected seven implementing measures for each of those policies.

100th Anniversary
2048

Market Forecasts

World population growth
Expansion of food demand



Growth in fields related to information, regenerative medicine, electric vehicles, environment, and energy



Changes in the global environment
Global warming, water shortages, etc.



Expansion of biological pesticides, biostimulants, and GMO crops



Contraction of Japanese agricultural chemicals market



Advances in digital technology



Ultimate Goals A corporate group with flexibility and a strong presence that enriches the lives of people through its unique technologies, and that contributes to sustainable development of society in harmony with nature

Materiality (Material Issues) to Realize the Ultimate Goals Initiatives and KPIs for Materiality → P.19

Medium-Term Business Plan (FY2024–2026)

KUMI STORY 2026

Position seven issues that must be addressed from FY2024 to FY2026 as key policies

Medium-Term Business Plan → P.21

